

SANGAM 2026 · Preliminary Program

South Asia Network Global Annual Meet · 16–18 December 2026 (pre-conference studios 15–16 December) · Manekshaw Centre, New Delhi (tentative venue)

This is a tentative suggested itinerary. ● Meal times, daily start and end times, and cultural events are fixed. ■ Track slots are fixed, but the exact presentations within each slot are tentative until the speaker cohort is announced on 30 September 2026. Venue final confirmation is sent to confirmed participants by September 1.

Pre-Conference · The Applied Studios

Tuesday 15 December – Wednesday 16 December (morning) · requires Workshop Pass add-on

Tue 10:00–11:00	● Registration & workshop welcome	Arrival
Tue 11:00–11:45	● Opening: From Ideas to Institutional Practice	Plenary
Tue 11:45–13:00	● Welcome Lunch: Meet Your Track Community	Meal · fixed
Tue 13:00–14:15	■ Applied Studios I: Futures · Policy Forum	Track slots
Tue 14:15–15:00	● Networking break & methods clinic	Break
Tue 15:00–16:15	■ Applied Studios II: Mobility · Leadership	Track slots
Tue 16:15–18:00	● Workshop Exchange Reception: Show the Work	Networking
Tue 18:00–18:30	● Shared Cultural Threshold performance	Culture · fixed
Tue 18:30–21:00	● Partner receptions & dinners	Evening
Wed 09:15–10:30	■ Applied Studios III: Impact · Diaspora	Track slots
Wed 11:00–12:15	■ Applied Studios IV: NextGen · Culture	Track slots
Wed 12:15–13:00	● Closing Lunch: Eight Outputs, One Confluence	Meal · fixed

Day One · Opening & Connections

Wednesday 16 December · summit opens in the afternoon

13:30–14:30	● Registration, badge collection & exhibition preview	Arrival · fixed
14:30–15:15	● Ceremonial welcome · Welcome to SANGAM 2026 · Opening Narrative	Plenary · fixed start
15:15–16:00	● Exhibition opening & hosted networking	Break
16:00–17:15	■ Track Sessions: Futures · Mobility · Culture	Track slots
17:15–18:30	● Confluence Reception: Find Your People	Networking
17:30–18:15	■ Leadership Forum 1 (invitation only)	Forum
19:00–19:30	● Shared Cultural Welcome: Rivers Meet	Culture · fixed
19:30–21:00	● Partner receptions, dinners & regional celebrations	Evening · fixed end

Day Two · Ideas & Innovation

Thursday 17 December · full summit day, 08:30–21:00

08:30–09:00	● Arrival & coffee	Arrival · fixed
09:15–10:30	■ Opening Narrative · provocation panel · audience synthesis	Plenary
10:30–11:15	● Networking break: Innovation Lounge & Storytelling Space	Break
11:15–12:30	■ Track Sessions: Policy Forum · Leadership · Impact	Track slots
12:45–13:30	■ Midday Plenary + Jugalbandi Prelude	Plenary
13:30–14:30	● Confluence Lunch: eight hosted challenge tables	Meal · fixed
14:30–15:15	■ Jugalbandi Conversations 1–3 (paired-track dialogues)	Track slots
15:30–16:15	■ Closing Plenary + Three Sparks	Plenary
16:15–17:30	● Confluence Reception: track-based networking	Networking
18:00–18:40	● Jugalbandi in Performance: Two Traditions, a Third Sound	Culture · fixed
18:40–21:00	● Confluence Cultural Evening & dinner	Culture · fixed

Day Three · Insights & Future Directions

Friday 18 December · closes with lunch, 08:30–14:30

08:30–09:00	● Arrival, coffee & the commitment wall	Arrival · fixed
09:15–10:30	■ Opening Narrative · panel: From Representation to Shared Authority	Plenary
10:30–11:15	● Networking break: final Innovation Lounge flight	Break
11:15–12:30	■ Track Sessions: Diaspora · NextGen · Confluence Lab	Track slots
12:45–13:30	● Closing Plenary: The Confluence Continues + commitment ritual	Plenary · fixed
13:30–14:30	● Closing Lunch: the 90-day commitment exchange	Meal · fixed end

● Fixed: meal times, daily start and end times, and cultural events. ■ Tentative: the exact presentations, speakers, and session titles within each track slot. Eight tracks: SANGAM Futures · Policy Forum · Mobility · Leadership · Impact · Diaspora · NextGen · Culture. Speaker cohort announced 30 September 2026. Leadership Forums are invitation only. Full live program: sangam.events/program · Questions: contact@southasia-ien.org

SANGAM 2026 · A SouthAsia-IEN Summit · Preliminary program issued 3 August 2026; times may shift slightly as the venue plan is finalized.